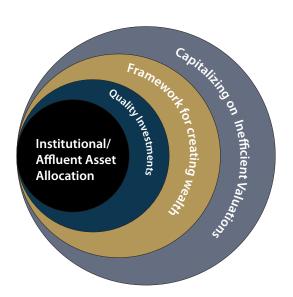
THE PORTLAND DIFFERENCE



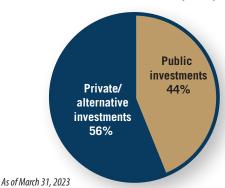
- 1. Institutional/Affluent asset allocation (Public and Alternative/Private)
- 2. Quality investments
- 3. Framework for creating wealth
- 4. Capitalizing on inefficient valuations

Institutional/Affluent Asset Allocation

Wealth is created not only in the public markets, but also by private businesses. The global demand for private and alternative assets is forecast to grow from \$13.7 trillion as at the end of 2021 to \$23.3 trillion by the end of 2027. The world's most successful institutions and affluent investors have been investing in this space for generations and have achieved above average rates of return utilizing an asset mix combining traditional and private and alternative investments.

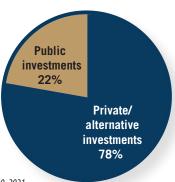
The largest and most successful institutions in the world like the Canada Pension Plan (CPP) which manages \$536 billion as at December 31, 2022² for the benefit of every Canadian has altered their asset mix in recent years to include private/alternative investments.

Canada Pension Plan (CPP)



Source: https://www.cppinvestments.com/public-media/headlines/2023/cpp-investments-net-assets-total-570-billion-at-2023-fiscal-year-end/

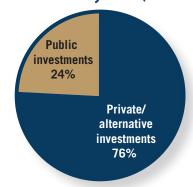
Yale Endowment Fund



Target for June 30, 2021

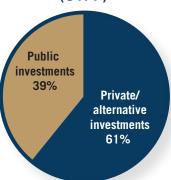
Source: https://news.yale.edu/2020/09/24/investment-return-68-brings-yale-endowment-value-312-billion

Ontario Municipal Employees' Retirement System (OMERS)



As of December 31, 2023
Source: https://www.omers.com/investing-highlights

Ontario Teachers Pension Plan (OTPP)



As of December 31, 2023

Source: https://www.otpp.com/en-ca/about-us/news-and-insights/2024/ ontario-teachers-announces-2023-results/



THE PORTLAND DIFFERENCE

The investment objectives of these successful institutions and affluent investors are the same as those of the average investor:

- Preserve Capital
- Income
- Growth
- Tax Minimization
- Liquidity



Quality Investments

Portland will steward your portfolio to ensure that it consists of high quality private and public investments.



Framework for Wealth Creation

Warren Buffett stated:

"To invest successfully doesn't require a stratospheric IQ, unusual business insight or any particular inside information. What's needed is a sound intellectual framework for decision making and the ability to keep your emotions from corroding that framework."

The wealthiest people and most successful institutions in the world have created wealth by applying the following framework:

- 1. Own a few high-quality businesses,
- 2. That you thoroughly understand,
- 3. Which are domiciled in strong, long-term growth industries,
- 4. That use other people's money, prudently, and
- 5. That are bought at attractive valuations and held as long as the company remains high quality and at a reasonable valuation.

Think of some of the wealthiest people in the world; they have created their wealth by adhering to this framework.



Capitalizing on Inefficient Valuations

Company Y is a private company giving \$10 in earnings. The owner is curious about the value of the company as it is not traded every day. A valuator would be called upon to value the business. The valuator would then look at all comparable businesses on the stock exchange and find a company that is similar in all qualitative aspects. The valuator finds Company X which is trading at 10x earnings and is worth a valuation of \$100. Although Company Y and Company X are similar in all qualitative aspects, the valuator gives private Company Y a discount of 40% due to its illiquidity and ascribes a multiple of 6x earnings not 10x. Company Y will now have a valuation of \$60.

Investors in private Company Y will pay \$60 for \$10 of earnings and make a 16.7% rate of return for the first year. Whereas an investor in public Company X will pays

\$100 for \$10 in earnings and make a 10% rate of return for the same period of time. Investors in this private business will enjoy a 16.7% return vs. a 10% return given the illiquidity discount.





Portland Investment Counsel' Buy. Hold. And Prosper.

Portland will ensure that this framework for wealth creation overarches all of your public and private investments decisions so that you are optimally positioned to succeed.



At Portland, our commitment is to provide you with access to quality private investments at attractive valuations.



THE PORTLAND DIFFERENCE

At Portland, our investment approach is based on the concept that since the needs of the affluent and institutional investor are the same as those of the average investor, the portfolio profiles should be similar.

We therefore offer a broad range of investment options including:

TRADITIONAL INVESTMENTS

PRIVATE AND ALTERNATIVE INVESTMENTS

Public Equity Public Fixed Income

Cash



Private Equity

Direct

Venture Capital Real Estate Infrastructure Resources

Benefits of Private Investing:

- Long-term investments with high growth potential
- A source of diversification that can mitigate overall portfolio risk
- · Dampened volatility: Private investments are insulated from fluctuations of public markets
- An opportunity to be less reactive to market fluctuations and proactively build business

Reducing Risk Through Diversification:

"As long as their correlation with U.S. stocks and bonds was low, adding unconventional assets to your portfolio would both reduce your risk and increase your return"

David Swensen, C.I.O. Yale Endowment³

"Yale's endowment with Swensen at the helm has always been known to be creative and at the forefront of its peers with respect to alternative investments like private equity, absolute return (hedge funds) and real estate. It has paid off very well for them."

Andrew Karolyi, Professor of Finance at Cornell University⁴



Private equity rewards investors with time and patience

Over the past several quarters, allocation to private equity among Tiger 21 members has risen to 18 per cent of the total portfolio (a little under two years ago it stood at 9 per cent). That's a fairly sizable allocation, and a pretty dramatic rise of 100 per cent.⁵

- 1. https://www.preqin.com/insights/global-reports-2023
- 2. https://www.cppinvestments.com
- 3. Unconventional Success: A Fundamental Approach to Personal Investment, David F Swensen
- 4. http://yaledailynews.com/blog/2013/01/16/investments-office-continues-to-push-private-equity/
- 5. http://www.theglobeandmail.com/globe-investor/investment-ideas/private-equity-rewards-investors-with-time-and-patience/article6507041/

Private and Alternative Funds are not publicly offered. They are only available under offering memorandum and other exemptions to investors who meet certain eligibility or minimum purchase requirements such as "accredited investors". Information herein pertaining to the Funds is solely for the purpose of providing information and is not to be construed as a public offering in any jurisdiction of Canada. The offering of Units of the Funds is made pursuant to an Offering Memorandum and the information contained herein is a summary only and is qualified by the more detailed information in the Offering Memorandum. Commissions, trailing commissions, management fees and expenses all may be associated with investment funds. Please read prospectus or offering document prior to investing. Investment funds are not guaranteed, their values change frequently and past performance may not be repeated.

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